

317 Arlington, Virginia – DBA*
Doctor of Business Administration in QSM
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 Arlington, VA 22201
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Student Services:

800-838-2580 Ext.: #123
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Class Rep: TBD

Dissertation Committee:

Dissertations are DUE 30 days prior to ORAL DEFENSE.

Degree Program Start Date: 03/30/17
 Degree Program End Date: 09/29/19
 Graduation Date: TBD

Course Designation Legend

Online: (O)
 Blended: (B)
 Traditional: (T)

Revised: 11/1/16

*Not Available in Massachusetts

Schedule subject to change at any time

The DBA in-residency courses (DOC850 DDPI, DOC862 DDPII, DOC866 DDPIII, DOC867 DDPIV) are mandatory components of the DBA Program, and students are required to attend each in-residency course in full. If there is an extenuating circumstance that prevents attendance, the Dean of Academic Affairs and the Program Chair must be notified in writing two to three weeks prior to the in-residency start date. An appeal process will determine whether an arrangement with face-to-face contact hours, as well as webinar time, can be arranged, or if a student needs to transfer cohorts to meet in-residency requirements. There will be a cost associated with the make-up hours with faculty.

Friday and Saturday "onsite enrichment sessions" for the "Online Courses (O)" (highlighted below in red) are designed to enrich the DBA program. These sessions are optional; all students are encouraged to attend. However, those students who intend to utilize their "In-residence" P 9/11 Benefits MUST attend both sessions per course.

Observed holidays listed in blue.

SEMESTER 1

Seq.	Course	Name	Date	Day	Time	Professor
		Student Orientation	03/23/16	Thurs.	Webinar 7:30PM – 9:00PM EDT	Orientation Committee
1	DOC 850 (B) 3 Credits	Doctoral Dissertation Project I – Prospectus/ Concept Development	03/30/17 03/31/17 04/01/17 04/02/17	Thurs. Fri. Sat. Sun.	Webinar 8:30PM – 10:30PM EDT 6:00PM – 10:00PM onsite 8:00AM – 5:00PM onsite 8:00AM – 12:00PM onsite	DBA Faculty TBD Onsite
		Course Start Date: 03/30/17 Course End Date: 06/14/17	04/06/17	Break	Break	
	DOC 902 No Credit	Dissertation Track	On-going	Online	Online – Additional contact hours for individual meetings to be scheduled by DBA Chairs	DBA Chairs
2	QSM 840 (O) 4 Credits	Research Methodologies and Scholarly Writing	04/13/17 04/20/17 04/27/17 04/28/17 04/29/17 05/04/17 05/11/17 05/18/17 05/25/17 05/29/17	Thurs. Thurs. Thurs. Fri. Sat. Thurs. Thurs. Thurs. Thurs. Holiday	Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Memorial Day Observed	DBA Faculty TBD AR Faculty – Onsite Enrichment Sessions

			06/01/17 06/08/17	Thurs. Break	Webinar 8:30PM – 10:30PM EST Break	
3	SSM 874 (O) 4 Credits	Statistical Principles, Lean, Six Sigma and Project Management Course Start Date: 06/15/17 Course End Date: 08/16/17	06/15/17 06/22/17 06/29/17 <i>07/04/17</i> 07/06/17 07/07/17 07/08/17 07/13/17 07/20/17 07/27/17 08/03/17 08/10/17	Thurs. Thurs. Thurs. <i>Holiday</i> Thurs. Fri. Sat. Thurs. Thurs. Thurs. Thurs. Break	Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST <i>July 4th Observed</i> Webinar 9:00PM – 10:30PM EST 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Break	DBA Faculty TBD AR Faculty – Onsite Enrichment Sessions
4	QSM 850 (O) 4 Credits	QSM in Business Research and Application Course Start Date: 08/17/17 Course End Date: 10/18/17	08/17/17 08/24/17 08/31/17 <i>09/04/17</i> 09/07/17 09/14/17 09/15/17 09/16/17 09/21/17 09/28/17 10/05/17 <i>10/09/17</i> 10/12/17	Thurs. Thurs. Thurs. <i>Holiday</i> Thurs. Thurs. Fri. Sat. Thurs. Thurs. Thurs. <i>Holiday</i> Break	Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT <i>Labor Day Observed</i> Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT <i>Columbus Day Observed</i> Break	TBD DBA Faculty AR Faculty – Onsite Enrichment Sessions

SEMESTER 2

Seq.	Course	Name6	Date	Day	Time	Professor
5	DOC 862 (B) 3 Credits	Doctoral Dissertation Project II – Proposal Development Course Start Date: 10/19/17 Course End Date: 01/24/18	10/19/17 10/20/17 10/21/17 10/22/17 10/26/17	Thurs. Fri. Sat. Sun. Break	Webinar 8:30PM – 10:30PM EDT 6:00PM – 10:00PM onsite 8:00AM – 5:00PM onsite 8:00AM – 12:00PM onsite Break	DBA Faculty Onsite
6	QSM 884 (O) 4 Credits	Organizational Assessment/ Baldrige, Strategic Planning, Research and Application Course Start Date: 11/02/17 Course End Date: 01/24/18	11/02/17 11/09/17 <i>11/11/17</i> 11/16/17 11/17/17 11/18/17 <i>11/23/17</i> 11/30/17 12/07/17 12/14/17 <i>12/21/17</i> <i>12/28/17</i> <i>01/01/18</i> 01/04/18 01/11/18 <i>01/15/18</i> 01/18/18	Thurs. Thurs. <i>Holiday</i> Thurs. Fri. Sat. <i>Holiday</i> Thurs. Thurs. Thurs. <i>Holiday</i> <i>Holiday</i> <i>Holiday</i> Thurs. Thurs. <i>Holiday</i> Break	Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST <i>Veteran's Day Observed</i> Webinar 8:30PM – 10:30PM EST 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite <i>Thanksgiving Day Observed</i> Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST <i>Holiday Break</i> <i>Holiday Break</i> <i>New Year's Day Observed</i> Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST <i>Martin Luther Day Observed</i> Break	TBD DBA Faculty AR Faculty – Onsite Enrichment Sessions
7	QSM 858 (O) 4 Credits	Benchmarking and Reengineering Course Start Date: 01/25/18 Course End Date: 10/25/17	01/25/18 02/01/18 02/08/18 02/15/18 <i>02/19/18</i> 02/22/18 02/23/18 02/24/18 03/01/18	Thurs. Thurs. Thurs. Thurs. <i>Holiday</i> Thurs. Fri. Sat. Thurs.	Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST <i>President's Day Observed</i> Webinar 9:00PM – 10:30PM EST 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 8:30PM – 10:30PM EST	TBD DBA Faculty AR Faculty – Onsite Enrichment Sessions

			03/08/18 03/15/18 03/22/18	Thurs. Thurs. Break	Webinar 8:03PM – 10:30PM EST Webinar 8:30PM – 10:30PM EDT Break	
8	QSM 886 (O) 4 Credits	Business Intelligence Course Start Date: 10/26/17 Course End Date: 01/17/18	03/29/18 04/05/18 04/12/18 04/19/18 04/20/18 04/21/18 04/26/18 05/03/18 05/10/18 05/17/18 05/24/18 05/28/18	Thurs. Thurs. Thurs. Thurs. Fri. Sat. Thurs. Thurs. Thurs. Thurs. Break Holiday	Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Break Break <i>Memorial Day Observed</i>	TBD DBA Faculty AR Faculty – Onsite Enrichment Sessions

SEMESTER 3

Seq.	Course	Name	Date	Day	Time	Professor
9	DOC 866 (B) 3 Credits	Doctoral Dissertation Project III – Original Research Execution Course Start Date: 01/18/18 Course End Date: 08/22/18	05/31/18 06/01/18 06/02/18 06/03/18 06/07/18	Thurs. Fri. Sat. Sun. Break	Webinar 8:30PM – 10:30PM EDT 6:00PM – 10:00PM onsite 8:00AM – 5:00PM onsite 8:00AM – 12:00PM onsite Break	TBD DBA Faculty Onsite
10	QSM 872 (O) 4 Credits	Financial Management/ Cost of Quality Course Start Date: 06/14/18 Course End Date: 08/22/18	06/14/18 06/21/18 06/22/18 06/23/18 06/28/18 07/04/18 07/12/18 07/19/18 07/26/18 08/02/18 08/09/18 08/16/18	Thurs. Thurs. Fri. Sat. Thurs. Holiday Thurs. Thurs. Thurs. Thurs. Thurs. Break	Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 9:00PM – 10:30PM EDT <i>July 4th Observed</i> Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Break	DBA Faculty AR Faculty – Onsite Enrichment Sessions
11	QSM 860 (O) 4 Credits	Global Quality Systems and International Standards Course Start Date: 08/23/18 Course End Date: 10/24/18	08/23/18 08/30/18 09/03/18 09/06/18 09/13/18 09/14/18 09/15/18 09/20/18 09/27/18 10/04/18 10/08/18 10/11/18 10/18/18	Thurs. Thurs. Holiday Thurs. Thurs. Fri. Sat. Thurs. Thurs. Thurs. Holiday Thurs. Break	Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT <i>Labor Day Observed</i> Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT <i>Columbus Day Observed</i> Webinar 8:30PM – 10:30PM EDT Break	DBA Faculty AR Faculty – Onsite Enrichment Sessions
12	QSM 869 (O) 4 Credits	QSM in Government Research and Application Course Start Date: 10/25/18 Course End Date: 01/09/19	10/25/18 11/01/18 11/08/18 11/12/18 11/15/18 11/22/18 11/29/18 11/30/18 12/01/18 12/06/18 12/13/18 12/20/18 12/21/18	Thurs. Thurs. Thurs. Holiday Thurs. Holiday Thurs. Fri. Sat. Thurs. Thurs. Thurs. Holiday	Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT <i>Veteran's Day Observed</i> Webinar 8:30PM – 10:30PM EDT <i>Thanksgiving Day Observed</i> Webinar 8:30PM – 10:30PM EDT 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT Webinar 8:30PM – 10:30PM EDT <i>Holiday Break</i>	DBA Faculty AR Faculty – Onsite Enrichment Sessions

			12/27/18 01/01/19 01/03/19	Holiday Holiday Break	Holiday Break New Year's Day Observed Break	
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SEMESTER 4

eq.	Course	Name	Date	Day	Time	Professor
13	DOC 867 (B) 3 Credits	Doctoral Dissertation Project IV – Final Report/Oral Defense Course Start Date: 01/10/19 Course End Date: 10/31/18	01/10/19 01/11/19 01/12/19 01/13/19 01/17/19 01/21/19	Thurs. Fri. Sat. Sun. Break Holiday	Webinar 8:30PM – 10:30PM EST 6:00PM – 10:00PM onsite 8:00AM – 5:00PM onsite 8:00AM – 12:00PM onsite Break Martin Luther Day Observed	TBD DBA Faculty Onsite
14	QSM 847 (O) 4 Credits	QSM System Design Course Start Date: 01/24/19 Course End Date: 03/27/19	01/24/19 01/31/19 02/01/19 02/02/19 02/07/19 02/14/19 02/21/19 02/28/19 03/07/19 03/14/19 03/21/19	Thurs. Thurs. Fri. Sat. Thurs. Thurs. Thurs. Thurs. Thurs. Thurs. Thurs. Break	Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Break	DBA Faculty AR Faculty – Onsite Enrichment Sessions
15	QSM 808 (O) 4 Credits	Integrated Studies in Quality Systems Management I Course Start Date: 03/28/19 Course End Date: 05/29/19	03/28/19 04/04/19 04/11/19 04/18/19 04/19/19 04/20/19 04/25/19 05/02/19 05/09/19 05/16/19 05/23/19 05/27/19	Thurs. Thurs. Thurs. Thurs. Fri. Sat. Thurs. Thurs. Thurs. Thurs. Thurs. Break Holiday	Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Break Memorial Day Observed	DBA Faculty AR Faculty – Onsite Enrichment Sessions
16	DOC 854 (O) 4 Credits	Colloquium Course Start Date: 05/30/19 Course End Date: 09/29/19 Oral Defense Preparation Period 07/26/19-09/29/19	05/30/19 06/06/19 06/13/19 06/20/19 06/21/19 06/22/19 06/27/19 07/04/19 07/11/19 07/18/19 07/25/19	Thurs. Thurs. Fri. Sat. Thurs. Thurs. Thurs. Holiday Thurs. Thurs. Thurs.	Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST 6:00PM – 10:00PM Onsite 8:00AM – 12:00PM Onsite Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST July 4th Observed Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST Webinar 8:30PM – 10:30PM EST	DBA Faculty AR Faculty – Onsite Enrichment Sessions

Total Credits: 60